

# Assumptions



		Projected 2018 / 2019	Projected 2019 / 2020	Projected 2020 / 2021	Projected 2021 / 2022	Projected 2022 / 2023	Projected 2023 / 2024	Projected 2024 / 2025	Projected 2025 / 2026	Projected 2026 / 2027	Projected 2027 / 2028
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
CPI Index		1.8%	1.8%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
OPERATIONAL											
<b>Rates and Annual Charges</b>											
Annual increase		3.25%	3.30%	2.20%	2.20%	2.20%	2.10%	2.10%	2.10%	2.10%	2.10%
Rates Levied All Areas		3.25%	3.30%	2.20%	2.20%	2.20%	2.10%	2.10%	2.10%	2.10%	2.10%
Interim Rates		3.25%	3.30%	2.20%	2.20%	2.20%	2.10%	2.10%	2.10%	2.10%	2.10%
Back Rates		3.25%	3.30%	2.20%	2.20%	2.20%	2.10%	2.10%	2.10%	2.10%	2.10%
Rates Concessions		3.25%	3.30%	2.20%	2.20%	2.20%	2.10%	2.10%	2.10%	2.10%	2.10%
Ex Gratia Rates		3.25%	3.30%	2.20%	2.20%	2.20%	2.10%	2.10%	2.10%	2.10%	2.10%
Ex Gratia Contribution to Capital Works		3.25%	3.30%	2.20%	2.20%	2.20%	2.10%	2.10%	2.10%	2.10%	2.10%
Rates Installment Charges		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Discounts		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Rates Written Off		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>User Charges &amp; Fees</b>											
Statutory Fees and Charges		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Other Fees and Charges	Linked to CPI	1.80%	1.80%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Airport Fees and Charges		0.00%	0.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%	7.00%
Interest on Investment		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Interest on Reserve Accounts		2.35%	2.45%	2.55%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%
Late Payment Penalty Interest		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Deferred Pensioner Interest		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Rental Income	Linked to CPI	1.80%	1.80%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
<b>Grants and Contributions</b>											
Grants and Subsidies		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Contributions, Reimb & Donation	Linked to CPI	1.80%	1.80%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Capital Contributions		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	2.20%	2.20%	2.20%	2.20%
Capital Subsidies and Grants		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Other Revenue</b>											
Other Income	Linked to CPI	1.80%	1.80%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Legal Expenses Recovered											
Sales - Contract & Recoverable Work	Linked to CPI	1.80%	1.80%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Profit on Disposal		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Total Revenues</b>											
EXPENSES FROM ORDINARY ACTIVITIES											
<b>Employee Costs</b>											
Salaries and Wages	See calcs below	4.82%	2.24%	-0.76%	1.87%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%
Salaries and Wages - Oncosts	See calcs below	4.82%	2.24%	-0.76%	1.87%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%
Other Staff Costs	See calcs below	4.82%	2.24%	-0.76%	1.87%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%
Councillor Costs	Linked to CPI	1.80%	1.80%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
<b>Materials &amp; Contracts</b>											
Materials & Services	See calcs below	1.80%	1.80%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Utilities	Linked to CPI	1.80%	1.80%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Electricity	Linked to CPI	1.80%	1.80%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Electricity/ Airport	Linked to CPI	1.80%	1.80%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Water		2.50%	2.50%	2.50%	2.50%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%
Water (effluent re-use)		0.00%	2.50%	2.50%	2.50%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%
Water (Airport)		2.50%	2.50%	2.50%	2.50%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%
Telephone communications		2.50%	2.50%	2.50%	2.50%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%
Plant & Vehicle Running Costs	Linked to CPI	1.80%	1.80%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Repairs and Maintenance	Linked to CPI	1.80%	1.80%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Legal	Linked to CPI	1.80%	1.80%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Consultants	Linked to CPI	1.80%	1.80%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
<b>Consequential Opex on new Capital</b>											
Consequential Opex (Major community Facilities)		7.50%	7.50%	7.50%	7.50%	7.50%	7.50%	7.50%	7.50%	7.50%	7.50%
Consequential Opex (Minor community facilities)		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Consequential Opex (Airport)		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Consequential Opex (Public Infrastructure)		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
<b>Other Expenses</b>											
Other Operating Expenses	Linked to CPI	1.80%	1.80%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Insurance	Linked to CPI	1.80%	1.80%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Loss on Sale of Assets		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Finance Costs - Overdraft		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Finance Costs - Loans		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Assumptions



		Projected 2018 / 2019 \$	Projected 2019 / 2020 \$	Projected 2020 / 2021 \$	Projected 2021 / 2022 \$	Projected 2022 / 2023 \$	Projected 2023 / 2024 \$	Projected 2024 / 2025 \$	Projected 2025 / 2026 \$	Projected 2026 / 2027 \$	Projected 2027 / 2028 \$
Total Expenses from Ordinary Activities											
CAPITAL EXPENDITURE											
Capital Funding											
Capital Grants & Subsidies		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Proceeds from Asset Sales	Linked to CPI	1.80%	1.80%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Funded Depreciation	Linked to CPI	1.80%	1.80%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Developer Contributions - Cash	Linked to CPI	1.80%	1.80%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Capital Expenditure											
Renewals	Linked to CPI	1.80%	1.80%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
New Assets	Linked to CPI	1.80%	1.80%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Asset Expansion/Upgrade	Linked to CPI	1.80%	1.80%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Other Asset Purchases	Linked to CPI	1.80%	1.80%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Land Purchases		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Loan Repayments		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Other Key Assumptions											
%age of consequential Opex on new Capital		7.50%	7.50%	7.50%	7.50%	7.50%	7.50%	7.50%	7.50%	7.50%	7.50%
Investment Interest Rate		2.35%	2.45%	2.55%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%	2.75%
Borrowing Interest rate		2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Detailed calculations											
Salaries & Wages											
CPI											
Collective Agreement		0.00%	0.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%
Growth		4.32%	1.74%	-2.26%	0.37%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
+ Skill Step Movement		0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Salaries & Wages		4.82%	2.24%	-0.76%	1.87%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%
Annual FTE	267.63	279.19	284.09	277.69	278.69	278.69	278.69	278.69	278.69	278.69	278.69
		4.32%	1.74%	-2.26%	0.37%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Materials & Services											
CPI	Linked to CPI	1.80%	1.80%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Service Level Base Increase		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
+ margin		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Materials & Services		1.80%	1.80%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Rates											
Annual Increase		2.10%	2.10%	2.10%	2.10%	2.10%	2.10%	2.10%	2.10%	2.10%	2.10%
+ growth		1.15%	1.20%	0.10%	0.10%	0.10%	0.00%	0.00%	0.00%	0.00%	0.00%
Rates		3.25%	3.30%	2.20%	2.20%	2.20%	2.10%	2.10%	2.10%	2.10%	2.10%
		Projected 2018 / 2019	Projected 2019 / 2020	Projected 2020 / 2021	Projected 2021 / 2022	Projected 2022 / 2023	Projected 2023 / 2024	Projected 2024 / 2025	Projected 2025 / 2026	Projected 2026 / 2027	Projected 2027 / 2028
Rates											
Annual Increase	No. Properties As per LGCI	2.10%	2.10%	2.10%	2.10%	2.10%	2.10%	2.10%	2.10%	2.10%	2.10%
+ growth Residential	8353	0.00%	0.50%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
+ growth Commercial/Town Centre	324	0.05%	0.60%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
+ growth Strategic Industry	17										
+ growth Tourism	10	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
+ growth Industrial	602	0.10%	0.10%	0.10%	0.10%	0.10%	0.00%	0.00%	0.00%	0.00%	0.00%
+ growth TWA (GRV)	32	1.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
+ growth TWA (UV)	2	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
+ growth UV	433	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Rates Total		3.25%	3.30%	2.20%	2.20%	2.20%	2.10%	2.10%	2.10%	2.10%	2.10%